

Dear Pawel and Mikko,

We have studied and discussed the Final Report of the UBC Task Force on Development of the Organizations.

Most of the proposals are really good. We would like to bring up some clarifications or proposals.

**On Commissions:**

The questions "Membership in commissions has to be clearer".

Cities are participating in UBC work in really different ways and most often based on their needs and interest. For many cities it is not clear how they can be activated and participate in UBC commission activities. UBC member cities are members of UBC but it might be a bit misleading to highlight "membership in Commissions". I am not sure how many Commissions have "members". For us all UBC cities are members!

Would it therefore be clearer to write *"Participation in UBC Commission work and activities should be more clearly defined and communicated to UBC member cities"*

**On UBC Communications:**

"Developing and updating the contact information...." Good, but also to highlight the UBC member cities to annually check and insert possible changes in contact persons.

"Communication and Marketing strategy... The best way to do Marketing is to have interesting UBC Activities (events, projects, services and support)

*New: Annual coordination of UBC events.* Quite often we have a situation of competing UBC events. From the member city point of view this can be frustrating and this also lead to a multitude of email invitations.

*New: Also support video-conference facilities as a complement to UBC meetings.* This is already in wide use and is supporting cities with limited possibilities to participate (quite many)

**Further on:**

We strongly support closer cooperation and discussion between the UBC Executive Board and UBC Commission. Reporting annually on activities and arriving once every second year to a UBC Executive Board meeting for a short 20 minutes presentation is not enough (and not cost effective) for a real communication and cooperation between the Board and Commission.

We also refer to the email response from May 10 2012 sent by Eva Hjalmered on behalf of the four UBC Commissions (Energy, Urban Planning, Transport and Environment) "Regarding establishing common criteria for evaluation of the commission's work"

Best regards, Björn Grönholm

On behalf of UBC Commission on Environm