

## REPORT AND ACTION PLAN FROM THE UBC COMMISSION ON CULTURE

### CATALOGUE/CALENDAR

I. According to the Action Plan 1993-95 the Commission has worked on two important ideas:

1. A catalogue of cultural institutions in the UBC towns

Two separate questionnaires have been prepared by O.Gibson (Visby) and S.Szafranski (Szczecin) and sent to UBC members. As the result of this work the catalogue of cultural institutions have been printed by the City of Visby with financial support from UBC Secretariat in Gdansk. Each UBC-town will be given a certain amount of the mentioned catalogues.

2. A calendar of the interantional cultural festivals in the UBC towns.

The city of Visby has gathered also informations on the international cultural festivals in the UBC towns. It has not been decided what kind of form the Calendar would has (printed as the catalogue or only available by INTERNET).

### SESSIONS

II.Commission has also tried to build up the network among the people responisble for culture, culture managers, directors of cultural institutions etc. in the UBC towns. First step has been done in Szczecin where about 60 people came in 18-20 of January 1995 to discuss about important cultural events and ideas in the Baltic area in the coming years. This first Working Session of the Commission on Culture has been organised by the city of Szczecin. Report from the Session has been prepared and sent to UBC members. The second Working Session of the Commission on Culture - devoted to FREEDOM OF SPEECH - INFORMATION -LIBRARIES - has been prepared by the City of Visby. It has been planned to be held in November 13-15 1995. But, because of some problems with the number of guests, the meeting has been postponed. The City of Visby is going to organise this session in May 1996.

### UBC FESTIVAL

III. The most important cultural UBC event is FESTIVAL OF ART AND CULTURE. The idea the Festival came into being thanks to the City of Kaliningrad, which had organised that event twice- in 1993 and 1994. At the end of 94' Festival the City of Szczecin proposed to prepare 95' Festival in Poland. The idea of the Festival in Szczecin has been presented during

UBC Executive Board Meeting in Liepaja Latvia) and Vilnius (Lithuania). The discussion on the subject took place especially in Szczecin, during the First Session of the Commission. The idea of the „travelling or moving" Festival was presented there. The participants agreed that each UBC member could have possibility to be organiser of the Festival. And the organiser of the Festival is responsible for its program. In the case of Szczecin - 3rd Art Festival of the Union of the Baltic Cities was focused on the visual art. Report form the 95' Festival will be published in the UBC Newsletter.

It was planned that 96' Festival could be a part of the CULTURAL CAPITAL OF EUROPE - COPENHAGEN 1996'. But it turned out during Executive Board Meeting in Gdynia (September 95) that it would be not possible (information from Ms. Catherine Wilkenhorn - Projects Coordinator Copenhagen 96'). So the 96' Festival still remind open question where it will take place. Three possibilities are taken into account:

- a) Gdynia (Poland) which will celebrate in 96' its 70th annivesary of the City
- b) Kaliningrad (Russia) which will organise Festival devoted to anniversary of the Russian Fleet
- c) Szczecin (Poland)

The choice of the place of the next Festival should be done the latest in December (Aarhus, Denmark) during the III General Conference of the UBC.

#### OTHERS

IV. Commission on Culture has been cooperated with international activities concerning music life in the Baltic Region. S.Szafranski took part in the seminars devoted cooperation in the field of music in Ronne (Bornholm in Denmark - 93'), in Brorop (Sweden 94') and in Tallin (Estonia 95'). The last meeting in Tallin of cultural managers, music associations, musicians ended with establishing of international music assocation (non-profit and non-governmental) called THE BALTIC MUSIC NETWORK.

Stawomir Szafranski

Chairman of the Commission on Culture

## UBC COMMISSION ON CULTURE - ACTION PLAN 1996-97

According to the ACTION PLAN 1993-95 Commission on Culture is going to continue its work to develop bicultural and multicultural contacts, projects and ideas within the UBC structure and with a special focus on the Baltic Countries.

### FESTIVALS

The main aim of the CoC is to establish places and organisers of the UBC FESTIVAL from 1996 till year 2000. Commission supports the idea of „travelling or moving" Festival. The propositions for 1996 Festival should be decided among three cities - Gdynia, Kaliningrad and Szczecin. The Festival remains still the most important cultural event and manifestation among UBC structure. Commission will prepare the program of advertaising the idea of the Festival in the Baltic Area on the base of Kaliningrad and Szczecin experiences and materials. Suggestions from UBC members are very welcomed.

It will be important to find ways for the UBC to join the most important cultural events on the Baltic Sea Region like CULTURAL CAPITAL of EUROPE - STOCKHOLM 98', 1000 YEARS OF GDANSK 97' or 600 YEARS OF KALMAR UNION 97'.

### SESSIONS

Continuations of sessions of the Commission and participations in others meetings devoted to different culture problems of culture in the UBC towns. The Second Session of the Commission is hoped to be held in Visby, May 1996 (more detailed informations will come from the City of Visby). The following topics are going to be diccussed:

- how to work out the systems of practical exchanging informations among UBC members and develop of culture contact persons in each town (this will follow the first steps which were established in Szczecin in January and August 1995),
- discussion on libraries and their possible role as a source of collecting and spreading out informations

There is a possibility to find money in different European Funds to support the mentioned above meetings and sessions.

## PROJECTS

CoC would like to work on different projects which need interest and support from the UBC members. CoC proposes to start with the following ideas:

I. Guide of the UBC towns with a special focus on culture and places of historical importance:

- a) on video
- b) a book
- c) a CD/tape - music

This projects need different forms of support from the towns (money, involved people etc.). It should be accepted by the III General Conference and discussed in details.

II. UBC ART MAGAZINE.

This magazine could be edited at first twice a year and as the projects above should be supported by the III General Conference. In both cases is possible to get money support from different European Funds.

III. Spread among UBC memebbers ideas of different cultural projects which have been done in last years - for example like traditions which have been worked out by the City of Szczecin:

- a) DIALOG - yearly (October) meeting of writers, poets from two countries
- b) IKONOPRESS - biennale of contemporary art of the Baltic Countries, September-October 1997
- c) SWEDISH DAYS (every May in Szczecin, in 96' Culture, Art and History of Visby and Gothland will be shown), DANISH DAYS (October 96'), RUSSIAN DAYS (June 96')

These projects are possible to be made thanks to City Hall interests and money support. These few examples above shows possiblities and directions in which we can go in future to build up real cultural network around the Baltic Sea Region.

## COOPERATION

Cooperation and support should be made with existing international structures, associations etc. which work on developing the culture life in the region like:

1. CENTRE FOR BALTIC WRITERS AND TRANSLATORS in VISBY on GOTHLAND in SWEDEN
2. THE BALTIC MUSIC NETWORK ASSOCIATION, office in COPENHAGEN in DENMARK, each country has its national level
3. HANSALEAGUE

#### 4. BALTIC CENTRE OF CULTURE in GDANSK

5. Others organisations, institutions, associations etc. not mentioned above and connected with culture of Baltic Countries.

### PROTECTION OF HISTORICAL MONUMENTS AND PLACES OF CULTURAL IMPORTANCE

I. Exchange of experiences in the field of the protection, renovation, reconstruction and conservation of national monuments with the following informations:

- a) law system and organisation structure in the baltic countries - national and municipal level
- b) financial aspects of the problems mentioned above
- c) others

II. Participations in the sessions and meeting devoted to the above mentioned.

III. Work out and spread the ideas of the programs devoted to protection and renovation of cultural/historical monuments of the region - which could be a part of European Program called European Days of the Protection of the Cultural & Historical Background. If this idea can be prepared it will be possible to look for money in EU Funds.

### COMMISSION ON CULTURE - STRUCTURE

If the above propositions are accepted by III General Conference CoC asks the UBC cities to cooperate closer to realise the above ideas. To prepare these programmes it is necessary to have group of people involved and responsible for different tasks and decisions. It is possible and necessary to create small teams to work on separate projects, programmes etc. within the Commission. Then more UBC towns could be engaged in the work of the Commission. As far as we know UBC can support the work of the Commission with a very small amount of money so our work will base on the City Halls involved in the work and also on the possibilities of EU funds for culture (which should be worked out first).

SLAWOMIR SZAFRANSKI, SZCZECIN, POLAND

CHAIRMAN OF THE UBC COMMISSION ON CULTURE

## REPORT AND ACTION PLAN FROM THE UBC COMMISSION ON ENVIRONMENT

From September 1993 until December 1995

### GENERAL REMARKS

Since the last general meeting in Kaliningrad the Environmental Commission has been chaired by Mr Carl Nielsen, Technical Director, city of Arhus and co-chaired by Mr Mikko Jokinen, Director of Environmental Department, city of Turku.

The Commission has been involved in several different activities during the period. The main emphasis has been on co-operation with HELCOM in the implementation of Joint Comprehensive Environmental Action Programme for the Baltic Sea (JCAP).

The main activities can be summarized as follows.

#### Training

The Commission has prepared a special training programme for Baltic cities to recognize the element "Institutional Strengthening and Human Resources Development" in JCAP. It was based on a questionnaire made to all member cities, on which activities the cities were interested in organizing and participating. The first phase of the training programme consists of four events, two courses and two seminars concentrating on waste recycling and physical planning respectively. The responsibility of organizing these events is divided with the pair of city i.e. Stockholm-Riga, Turku-Gdansk (Waste recycling) and Karlskrona-Kleipeida, Aalborg-Liebaja (Physical planning). The Nordic Council of Ministers has financed this project with a grant of 550 000 DEK to UBC.

This training programme started with a course at Jurmala, October 26-28, 1995, organized jointly by WHO and UBC.

### Projects

One of the main goals in the commissions policy has been to get finance from EU-sources for common projects. This goal was achieved by second attempt in September 1995, when EU-commission decided to support "Municipal Environmental Auditing" (MEA) -project by a grant of 1.2 million FIM. This positive decision made it possible for the UBC to start the MEA project in Tallinn this autumn and some practical measures have already been initiated.

The city of Tallinn will serve as an example city where the model for Baltic cities in municipal environmental auditing will be developed and tested. The project will be conducted by two Finnish cities, Turku and Helsinki. An international expert group will be set up by the environmental commission to steer the project. As a result of MEA-project there will be a model of good practice to carry out municipal environmental auditing in Baltic cities. The auditing process is very useful in evaluating environmental needs at city level and in setting priorities for future investments. For this reason Relcom and financial institutions like World Bank have strongly supported UBC in this project.

### Formal Helcom co-operation

The UBC was officially nominated as a Lead Party in implementation of two elements of the Baltic Sea Joint Comprehensive Environmental Action Programme in 1993. The UBC is sharing the responsibility with two other partners, German Ministry of Environment and ICLEI (International Council for Local Environmental Initiatives). This means that the UBC is participating as an invited member in all HELCOM-PITF's (Programme Implementation Task Force) work.

The general meeting of HELCOM has granted an observer status for 2 years to UBC in March 1994, which means there is a possibility to follow and participate more generally in HELCOM's work.

Representatives of the UBC environmental commission have participated in HELCOM's meetings in Brussels (November 22-24, 1993, in Helsinki (March 8-11, 1994), in Nyköping (May 16-17, 1994), in Tallinn (November 23-24, 1994) and in St Petersburg (June 13-14, 1995).

### Cooperation with other organizations

The Commission has represented the UBC in cooperation with other international organizations as follows:

\* International planning group of ECOBALTIC conference at Liibeck 8-10 March, 1995. The main theme of the conference was environmental management (in business) and the main organizer was INEM (International Network of Environmental Management).

\* In Aalborg in May 24-27, 1994 when the conference of Sustainable cities and Towns was organized by ICLEI, the UBC had the responsibility to chair the workshop on "Coastal Towns".

#### Other activities

The Commission prepared the UBC statement concerning the role of twinning arrangements in financing environmental investments in Baltic cities. For this purpose, the commission organized a special workshop in Turku, April 8, 1994.

In preparing the UBC statement to VASAB 2010 -report, the Commission had a common meeting with the authors of the report in Copenhagen, September 20, 1994.

#### Concluding remarks

During the last two years the environmental commission has been able to carry out many activities. However, they represent only a part of the ideas and initiatives made by member cities to commission. The fact is, the present resources of the union and commission have not made it possible to implement them all. Successful work requires that the commission's resources could be arranged on a more solid basis in the near future.

### UBC ENVIRONMENTAL COMMISSION

Action plan for years 1996-97

#### Frames for future work

The work of various commissions, including the Environmental Commission, has been suffering from the lack of resources, especially manpower.

The situation will change remarkably in 1996, when the city of Turku will allocate resources for the UBC by hiring a full-time co-ordinator to work for the Environmental Commission for the next two years.

The co-ordinator will be situated in Turku, where he/she work in keen co-operation with the main secretariat in Gdansk.



This means, that the work of the Commission will be on more solid basis giving possibilities to increase activities.

The Commission will organize annually at least one general meeting for people working with environmental issues at city level.

## MAIN FIELDS OF ACTION

The main commitment of UBC and its Environmental Commission is the leading role in the implementation of one of the elements constituting the HELCOM Joint Comprehensive Environmental Action Programme for the Baltic Sea, i.e the element concerning "Institutional Strengthening and Human Resources Development".

This position is the background for most Commission activities.

### Education and training

The Commission will together with member cities and other relevant bodies find out the needs and interests of the cities in this field.

The Commission will promote and support mutual activities for all the member cities but also activities for smaller interest and specialist groups.

During the period the Commission will complete the training programme of Waste Management and Physical Planning granted by the Nordic Council of Ministers. The programme was started by common action with WHO at Jurmala, Latvia in October 1995.

The Commission will launch new topics for city level training and educational programmes. Potential topics are

- \* study and treatment of polluted soils
- \* collection and treatment of hospital waste

Starting next year, the Commission will produce an annual educational and training programme. Published every February, it will cover all the events during the year.

### Projects

One of the main duties of the Commission is to initiate and start new projects between the cities in the field of environmental protection.

The Commission will actively assist cities to identify potential projects and also find financial resources from different sources to implement them.

The first MEA (Municipal Environmental Audit) project in the Baltic region will be implemented during 1996. This case study, supposed to serve as a model for other cities, will be carried out in Tallinn municipality in co-operation with the cities of Helsinki, Tallinn and Turku.

The report (Manual for Municipal Environmental Audits) will be ready by March 1997.

#### Information and publications

The Environmental Commission will increase its activities in collecting and circulating information on present and planned environmental activities in the cities.

The Commission will produce a biannual newsletter concentrating on city level environmental issues by the Baltic sea. The newsletter will be either an independent one or a supplement to Unions main newsletter.

### Union of the Baltic Cities Environmental commission

#### Memorandum by Mr Mikko Jokinen

The Commission Meeting was hold in connection with the 3rd annual meeting of UBC.

The meeting was chaired by Mr Mikko Jokinen and the total number of delegates was 14 + Secretary Genaral Pawel Zabocklicki.

The following topics were dealt and approved by the meeting;

- 1) The Activity Report from period since the Second General Conference at Kaliningrad 1993
- 2) A Draft Action Plan for the years 1996-1997 from the chairman was adopted

2 a) Proposal from Copenhagen, the Agency of Environmental Protection (EPAC) concerning the foundation of a project/network of harbour orientated environmental studies (Balnet). The proposal was discussed and included into the commission's Action Plan for further discussion and development.

2 b) Proposal from Kaliningrad concerning a) a development project for ecotourism at Curonian spit and b) technological aid for the reduction of industrial wastewater discharges. The proposal was discussed and it was decided to look for the potential partners and inform them on the ecotourism-project. The idea of technical aid was decided to be promoted e.g. by the " second hand market- pages" which will be published in forthcoming Newsletter.

Environmental Newsletter for the Baltic cities is one of the main duties the Secretary of the Environmental commission will have in the near future.

3) The Commission decided to have at least one general meeting annually. The first one will be held next spring and it will concentrate on the early results of the Municipal Environmental Auditing-project.

## REPORT AND ACTION PLAN FROM THE UBC COMMISSION ON SOCIAL AFFAIRS

Main activities within the period from 1993 to 1995

The 1st Workshop on Employment Development in the Baltic Region in Rostock took place on 30-31 January 1994. The main task was to initiate the dialogue on social affairs and to meet the executives dealing with unemployment.

15 June 1994, the UBC Office on Social Affairs in Rostock was established and settled in Rostock with the help of the City of Lubeck.

Assisted by the Rostock EU specialist, the spectrum of EU development programmes were revised under the following special topics: support in case of long-term unemployment, job promotion for women and youngsters, measures to develop and reorganize industry, agriculture, forestry and fishery.

The UBC Office started establishing contacts to institutions working with EU projects especially those and reaching into the eastern states in order to exchange experiences. The

regional and national Ministries, Chambers of Commerce, Foundations and EU information centres were especially interesting.

The UBC Office designed a Questionnaire on Employment Situation which was circulated in October 1994 within the UBC.

The 2nd Workshop on Employment Development in the Baltic Region in Rostock 20-21 March 1995 was successfully carried out. The UBC office got many impulses for new projects and activities.

The Workshop Proceedings were prepared and posted. All participants and the UBC member communities got their copy by mail.

The information received from the Questionnaire was processed and issued as the paper "Unemployment Situation in the UBC Member Cities - Preliminary Survey". Thirty three out of fifty five of the addressed communities have sent their data and project information on local labour market statistics, special target groups for employment development projects, types of local objects and legal regulations for unemployed persons, local projects (concluded, ongoing, or planned ones) and financing models in use. The brochure was distributed to the workshop participants and to all UBC members. It seems to be a good manual for project developer and consultants in social affairs.

One of the projects presented at the Workshop was the "Administration Staff Training for Eastern Executives Working on Labour Market, Youth, Women and Social Issues". The UBC office applies for EU funds in order to guarantee the financing. The total project volume comes up to ECU 32,500.-. Rostock and Lubeck, and the city owned education company HWR in Rostock will be the project managers. The activities mostly shall take place in Rostock. It is planned that 16 executives from Latvia, Lithuania, Estonia, Poland and Russia take part in an exchange of experience on local project work on employment development and adults training and retraining. They will get acquainted with several institutions and administration spheres. Finally, it will be attempted to design common projects in order to improve the labour market situation especially in the eastern partner communities. Two

groups of eight eastern administration executives each should participate in this project by a four- week training.

The project "Battle Cities for Exchange of Experience in Employment Development" would not be possible without the questionnaire data and the contacts established in the workshop. It was designed in April/ May 1995 on the bases of the EU programme PACTE issued by the General Direction on Regional Policy (GD XVI). PACTE is managed by the Assembly of European Regions (AER) in Strasbourg and the Council of European Municipalities and Regions (CEMR) in Brussels. The project volume amounts to ECU 131,900.-. The application for EU fund of about 71 per cent was made on June 1st, 1995 in Strasbourg. It will be managed by City of Rostock and the UBC office. The project partners are the municipalities/ cities of Moen/ Denmark, Kalmar/ Sweden, Helsinki/ Finland, Lubeck/ Germany, Berlin/ Germany, Rostock/ Germany and the UBC Office Rostock. In a period of 16 months, from 1st January 1996 to 30 April 1997, the mentioned partners will organize eight activities for an exchange of experience in employment development inviting at least one delegate of each partner. There will be five micro- seminars of two or three days giving the possibility to show own projects and learn about the experiences of the others. The results shall be published latest in the Workshops number 3 and 4, and in the Baltic Sea Conference mentioned below.

The following activities are planned:

- March 1996, 1st micro- seminar in Moen/ Storstroem County: "Preprofessional Training and activities for young people",
- May 1996, 3rd Workshop on Employment Development in the Baltic Region in Rostock,
- August 1996, 2nd micro- seminar in Helsinki: "Youth guarantee - programme for unemployed people",
- September 1996, 3rd micro- seminar in Rostock: "Labour market policy as a part of local economic development - City of Rostock activities"
- Oktober 1996, 4th micro- seminar in Kalmar: "Social welfare system in Kalmar, how to help women out of unemployment",
- November 1996, Baltic Sea Conference on Social and Labour Market Policy in Berlin,
- December 1996 or January 1997, 5th micro- seminar in Lubeck: "Employment and professional training for persons depending on social relief",
- April 1997, 4th Workshop on Employment Development in the Baltic Region in

Rostock

Unfortunately, the PACTE programme does not allow our eastern friends to be project partners. Nevertheless, the UBC office is still trying to find a way to include them into these activities. It would be very useful if the UBC could give some financial support to do this.

The project "Exchange of Experience of Social Education Executives between the SBBZ (Social Education and Consulting Centra SBBZ) in Rostock and the VUC (Voksennuddannelsescenter - Adults Education Centre) Falster" is a direct outcome of the 2nd Workshop on Employment Development. Two partners found each other and decided to work together. In October 1995, ten executives working in social education from Rostock (SBBZ) and five from Nykoebing (VUC Falster) have show each other the installations and project facilities, one week in Nykoebing and one week in Rostock. Main topics are the transfer of specific experiences in social- pedagogic work with young and adult unemployed people, visits to education centres and information about special offers for certain target groups, the participation in typical activities of the partner and contact to course participants and leaders in different departments, and finally, the new design of the succesful project "What impedes you to get a job?" of the VUC on a higher level and the elaboration of strategies in order to make it applicable in both places.

YOUNGSTERS' BALTIC SAIL 1996 is a Pilot Project of the UBC Office Rostock. The Cutty Sark Tall Ships' Race, to be sailed in Summer 1996 in the Baltic Sea, gave the occasion to this ambitious project. The four port cities, Rostock, St. Petersburg, Turku and Copenhagen involved in the race, will be invited to participate in the project.

While cruising through the Baltic Sea a small international crew shall be formed. Five youngsters and one social worker shall enter the ship in every port, in total 24 persons. So, in each port, the youngsters and social workers will have the opportunity to visit the town and to learn about institutions and projects dedicated to young adult persons. This way, five youngsters from Rostock, St. Petersburg, Turku and Copenhagen, each; i.e. twenty youngsters will participate in this project.

Additionally, four social workers, one from each partner city, will take part.

The project shall be executed from Dec. 1st, 1995 to Nov. 11th, 1996. The sailing Period will be in July and August 1996 (basing on the Cutty Sark Tall Ships' Race timetable).

The whole project budget volume will come up to ECU 95,970.-. In October, an application for an 80 per cent support was sent to the GD V (Employment, Industrial Relations and Social Affairs) of the European Commission within the 'Cities' Anti- Racism Project<sup>1</sup>.

The project will be managed mainly by the Hanse- Sail- Office of the Hanseatic City of Rostock. Many local and international partners have already been found who will manage the selection and preparation of and the attention to the youngsters, as well as to guarantee the follow-up of this project. It is planned to monitor this project by the local and Baltic press and TV. A multilingual brochure written by the participating youngsters will inform about the whole trip.

The Youngsters' Baltic Sail should initiate an activity for youngsters' understanding that should be repeated year by year. The next occasion is given in 1997 when another Ship Race including four Baltic Sea ports will take place. The beginning and ending point will be the city of Gdansk that will then celebrate its 1000th anniversary. The representatives responsible have already shown their interest in such an activity.

The UBC Office on Social Affairs Rostock supported the in fund raising and application procedure for a Transnational Exchange of Experience for Social Workers between the SBBZ- a Training and Education Centre in Rostock and a Danish partner, the Volkshochschule (VUC) Falster. Actually it's being carried out. A Danish group of social workers visited the SBBZ Rostock for a week, and a German group will visit the VUC Falster. The main goal is the transfer of knowledge and experience acquired in working with unemployed youngsters and adults, to show working projects to each other, to learn about the impact of these projects within the target groups and to see other institutions with similar objectives.

Of course, this is a low budget non- profit project. The whole budget comes up to DM 10.035.-. The Ministry of Justice and European Affairs of Mecklenburg-Vorpommern, within the "Programme for transnational projects for promotion of the European idea and European integration\*", granted 38 per cent of this amount, the lasting 62 per cent were given by the two partners.

"Pedagogic Sailing for Youngsters" is an ambitious effort to try new ways of caring for disadvantaged youngsters by means of training and therapy their social behaviour. At the moment, the UBC Office on Social Affairs is designing the project. An institution,

working in employment creation, job training and education of adults in order to introduce them into the labour market, will take the main management. The specialist for social work with youngsters, a sailman, is already found. For this purpose, the Nautical Museum of the Hanseatic City of Rostock is offering a wooden boat of traditional shape, a so-called 'Zeesenboot' in suitable conditions. It will also be possible to include physically disabled persons living in wheel chairs and others. Now, the Office is looking for transnational partners.

"Growing Europe - Groovy Europe" - is a youngsters' project to be executed during the European Week 5-12 May 1996. The Baltic Music Network, 'Kunst- Raunv Schiff "Stubnitz"' and the Hanseatic City of Rostock will organize two public multicultural rock music days and a round- table- discussion in order to transfer the European idea to disadvantaged youngsters and to give them a possibility to come into contact with still unknown young rock bands from Latvia, Lithuania, Estonia, Russia and Poland. Actually, the UBC Office is working on the last details.

At the moment, the UBC office is collecting information for more projects. The proposals will be presented in due time in complete design. We are always trying to follow strictly our main target line: the strengthening of the co-operation between the UBC member communities in order to improve the labour market situation, to pay attention to disadvantaged persons and to stimulate the mutual support.

### UBC Office on Social Affairs in Rostock

Outlook to the activities within the two-years period 1996 -1997

to be discussed at the III General Conference of the Union of the Baltic Cities

Aarhus, 8-9 December 1995

#### Information pool

The UBC Office on Social Affairs shall continue its work in collecting and spreading information about:

- labour market situation in the Baltic area



- funding
- potential project partners
- project needs
- project opportunities

Target group oriented work on Social Issues The groups of special interest still will be

- youngsters
- women
- long-term unemployed
- marginalized persons

#### Project design

The UBC Office on Social Affairs will maintain its level of efforts in designing transnational projects fitting the following conditions:

- project contents
- project partners
- fund raising

#### UBC networking on Social Affairs

The UBC Office on Social Affairs will support the efforts within the UBC to increase the level of information exchange by means of a real effective and economic information network including:

- e- mail
- World Wide Web pages

Status consolidation of the UBC Office on Social Affairs The UBC Office on Social Affairs is trying to:

- be a constant institution
- work with a permanent staff
- fund and manage an own budget

The III General Assembly of the Union of the Baltic Cities 8-9 December 1995 in Aarhus

Commission on Social Affairs on 9 December 1995  
Group discussion headed by Mr Ulrich Bauermeister

Summary

The report of the office on Social Affairs and the outlook to future activities of the Commission on Social Affairs were discussed, especially regarding the experiences we gained from the past.

The participants pointed out the following:

- In our efforts, we should not be so theoretically, practical support is needed.
- The Commission and the office in Rostock will go on as before.
- We always should bear in mind that social affairs do not only mean labour market policy besides its importance as a requisite to the solution of many existing social problems
- We do not only have to improve our information network but we especially have to improve the flow of information, for example by: electronical devices, using our newsletter - even to describe a problem to what we are looking for information in order to work on it, using information leaflets of others e.g. the information leaflets of the Social Hansa, and personal contacts during all kinds of meetings, seminars and practical work on special issues.

The Office on Social Affairs in Rostock has to go on to develop as

- an expert center for projects, specialists, funds and information
- a mutual agent and consultant, and
- an information centre.

We continue to work on different projects, especially on : "BALTIC CITIES Project for Exchange of Experience"

Rostock proposes a new working method : We would like to stimulate the member cities to raise problems biting them most. This way a theoretical seminar to that subject could be organized in the city where it was raised. So many people of that city can participate.

Members from various cities can inform about their way to handle similar problems. By this means, the city can gather the information and decide with whose help and how it will try to find solutions to the occurred problems.

## REPORT AND ACTION PLAN FROM THE UBC COMMISSION ON COMMUNICATION

The Baltic Institutes of Finland and Sweden have jointly taken the initiative to create a structured network for the Baltic Area concerning Internet. As the first stage of that project the Baltic Sea Directory will serve as a channel for the information flows in the region.

There are members that still lack an access to Internet for various reasons. The Commission will make an enquiry to all -members to find out the present state of art. We will than propose to the UBC board to look for EU-money to overcome this situation.

3. Continue the work to get better band-width for Geographic Information Systems, Multimedia etc and suggest possible solutions, like satellites.

4. Set up a learning forum for the member cities where politicians and staff in the cities can learn about Internet and other means of communication. We intend to try to get some of the money from the EU-program for the Baltic Sea region.

5. Set up goals for using the new possibilities for internal and external marketing of UBC projects and events.

6. Start to build up the UBC part of a common database for the Baltic Area. We think that UBC can give some standards for the member cities or commissions but that each part must choose how much information it will be able to pursue. It must always be the individual city or commission that takes responsibility for the content of its database.

Further role of the Commission.

Today there are three cities in the commission, Gdansk, Riga and Kalmar. Our discussion has given three possible ways to proceed. One way is to integrate this commission into the transport commission. This has been discussed earlier when the discussion was centred around the physical net and optocables etc.

We have found that the interest in the future will be more around questions like communication in a broader sense. This means that the commission could either be an IT-oriented or a Communication oriented one.

Union of the Baltic Cities

Telecommunication Commission Past two years.

The Telecommunication Commission has during the last two years followed the development of new technical systems for communication among the members.

When the Union of the Baltic Cities started in Gdansk 1991 telecommunication was a great problem. The development has since then gone very fast and even if there remain some problems for smaller cities and in the countryside we are not any longer facing a major technical problem. On the contrary we can now see a lot of possibilities for the internal work in a dispersed organisation like UBC.

The Commission has investigated several types of electronic mail but has had problems to recommend one single solution to all members. The development of Internet has however changed the situation completely. There now exists a net which we can recommend all members to join in one form or other.

Parallel the Commission has studied a system for more advanced transmission of information through a satellite-system.

Next two years.

The Commission proposes the following steps to be taken in the next two years: 1

1. Setting up an electronic post diary for all members
2. Building up links between the member cities and links to other organisations round the Baltic using Internet. UBC can offer a standard model for the minimum amount of information that must be granted by the members. Then it is up to each city to choose the amount of information they want to expose.

We have found that communication and marketing is the most interesting field. This would still include technique and means like internet but the commission would concentrate its efforts on information handling and marketing.

If UBC follows our proposal we find it natural to include two new members to cover this broader concept within the commission.

We therefore propose as new members Tampere in Finland and Copenhagen in Denmark. In Tampere the Baltic Sea Directory is set up and Copenhagen has shown a great interest in the communication field. Gdansk will as before follow the development in satellite systems and Kalmar and Riga will concentrate on the learning forum and the support for smaller cities in Eastern Europe.

Lars Malmberg  
Kalmar  
Chairman

Raimonds Pavulitis  
Riga

Robert Lach  
Gdansk

**Report of the UBC Commission on Transportation submitted to the 3rd General Conference of the Union of the Baltic Cities, 8-9 December 1995, Scandinavian Center in Aarhus, Denmark**

Report contains the period from February 1994 till December 1995

The Second Conference of Ministers of Transport of the Baltic Sea Region, Kaliningrad, 24-25 February 1994, has brought together the ministers of transport of the thirteen Baltic countries including the representatives of the international organizations, such as the UN European Economic Commission, Commission of the European Union, European Conference of the Ministers of Transport, OECD and the Union of the Baltic Cities.

The Chairman of the UBC Transport Commission participating in this Conference has emphasized in his official statement the following proposals:

1. Having in mind the growing demands of trade and passengers traffic, the new regulations of custom clearance and passport control at the check points of the Russian/Polish and Russian/Lithuanian frontiers have to be implemented in order to improve the existing border crossing eliminating the time consuming procedure. The proper solution of the border crossing problems has been realized at custom station between Swinoujście (Poland) and Ahlbeck (Germany).
2. The opening of the Vistula Bay Narrow is badly needed to the international shipping services. The Commission is supporting the concrete proposals on this subject submitted by the cities of Kaliningrad, Baltiysk and Elbląg.
3. The Commission has given also the strong support to the realization of the Trans European Motorway - Scandinavia project which links Oslo and Karlskrona with Gdynia, Balkan States, Greece and Turkey as well as has encouraged other international highway initiatives such as Via Baltica starting in Finland and Via Hanseatica linking St. Petersburg via Narva, Kaliningrad, Gdynia, Sopot, Koszalin, Szczecin with Hamburg.

At the conference organized by Karlskrona Kommun, 25 March 1994, under the heading "The importance of the adequate transportation facilities for further development in Blekinge and the Southern Sweden", the Chairman of the UBC Commission on Transportation has presented conference paper on "Activation of the sea transportation links across the Baltic Sea".

At the 9th Meeting of the Executive Board of the Union of the Baltic Cities, Palanga, 26 March 1994, the representatives of the Commission have strongly supported the above mentioned land transportation networks underlining the necessity of right organization of the public transport in the new market-oriented Baltic Cities.

Special attention has been given to the project of seminars of public transport in Lithuanian cities concerning the transfer of know-how and experiences connected with analysed subject from market-oriented countries (as Sweden and Denmark) to Lithuania.

In accordance to the report of the mentioned at the beginning Conference of Ministers of Transport in Kaliningrad, a meeting of the Commission on Transportation has been scheduled on 16 June 1994 in Gdańsk. Main purpose of this meeting was to discuss the initiatives of the involved Russian and Polish cities on the issue of coordination their attitudes and preparations of document to be adopted by Russian and Polish governments concerning the opening of the Vistula Bay.

In the framework of the UBC Commission on Transportation a working meeting of Mayors of the cities of Gdansk, Elblag, Mamonovo, Baltijsk and Kaliningrad has been organized in Baltijsk on 29 August 1994 where the document of mutual cooperation was signed.

In spite of the mentioned actions sponsored by the UBC Commission on Transportation the problem of the opening of the Vistula Bay Narrow for the international shipping has not been up today satisfactory solved.

During the conference organized by the Committee of "Baltic Jubilee", Malmö, 7-12 August 1994, titled "The transport sector and our Baltic cooperation", the representatives of the UBC Transport Commission have participated in the discussion on "Regional prospects and Intra-Sector Coordination in Transport" devoted to the problems of Via Baltica, Via Hanseatica and TEM-Scandinavia.

Under discussion was the problem of two main road transportation systems linking Sweden and Norway with the Middle- and West-European transport corridors.

Reporting on the activities of the UBC Transport Commission to the 10th Executive Board Meeting of the UBC, Liepaja, 8-9 October 1995, the Chairman of the Commission has emphasized that the following sectors of the Commission Action Plan (of 30 August 1993) were realized:

- The regular air connections between Baltic Cities;
- The railway junction linking Gdansk/Gdynia with Kaliningrad;
- The coastal road was included to the road service and the daily bus connection linking Kaliningrad with Gdansk operates regularly;
- The new border check-points were opened and the technical conditions and organization of the custom stations in some of the check-points have been improved.

Following the growing demands of passengers and trade traffic (comprising the growing volume of tourist), the priorities have to be given to maintenance and upgrading of existing roads which connect national networks, including the mentioned streamlining of border crossing and elimination of bottlenecks.

The economic and political changes, which occurred in 1994 and which are related to joining by Sweden the European Union and preparation of the new ideas of sea-land transportation variants, have made necessary to organize the conference on the Baltic transportation problems in 1995.

Therefore the report of the UBC Commission on Transportation submitted to the XI Executive Board Meeting, Vilnius, 22-23 April 1995, has been concentrated on the proposed international conference to be organized in Gdansk in 1995 under the heading "The actual problems of the land-sea transportation systems of the Baltic Sea region". The idea of the conference have been supported by the Executive Board Meeting.

It might be only added that the first conference related to Trans European Motorway and other contemporary transport projects was organized by the Transport Commission of UBC on 8 June 1993 in Gdansk. The conference has paid its main attention to the problems connected with the trends in transport routes development of hinterland of the Baltic ports, extension of Trans European Motorway to the Scandinavian countries and potential for trade and transport across the South Baltic Sea.

The international conference of the UBC Commission on Transportation held on 27-28 April in Gdansk has considerably extended the quantity of the presented and discussed problems connected with the actual situation of transport in the Baltic Sea region

The conference was sponsored by the Union of the Baltic Cities and Mayor of the City of Gdansk and was devoted to the sea-land systems of the Baltic Sea with special emphasis on the present problems of the Trans European Motorway, possibilities which exist in development of TEM-Scandinavia project and ideas of Via Baltica and Via Hanseatica. In the sea transport area the most important factor arising from the Baltic countries is the increase of efficiency of ferry and ro-ro connections in the central and east transport corridor of the Baltic Sea. The bankrupted ferry company "Corona Line" linking very important sea-land junctions between Karlskrona and Gdynia has to be replaced by the well-known ferry-operator who could supply his services on this line based on economic criteria.

The present decisions of the Russian cities of Kaliningrad and Baltijsk are very important in connection with development of their transportation links of all the transport modes with the sea and land transportation systems.

During the Conference some important ideas have been formulated as the joint statements of the Cities of Karlskrona and Gdynia concerning the improvement of the sea-land transportation systems.

The report of the conference has been already distributed, therefore it will be not necessary to present the topic of the conference in detailed form.



It should be only added that the short information about the conference has been reported by the Chairman of the UBC Commission on Transportation at the XII UBC Executive Board meeting, Gdynia, 7-9 September 1995. So the most important conclusion is that the Conference has gathered outstanding representatives of the Baltic Cities and experts on the transportation problems presenting the conference papers and emphasizing in the discussion importance of the present crucial problems of the sea-land transportation matters.

The idea presented during the conference by the representative of Kaliningrad Region concerning the much closer cooperation between the ports of Kaliningrad Region with the port of Gdańsk and Gdynia found its continuation in proposal of organizing the working conference on the ports' problem in the next future by the UBC Transport Commission.

The last problem has been supported by the Deputy President of the UBC, Mayor of Lübeck -- Mr Michael Bouteiller offering the organization of the port conference in frame of the UBC in Lübeck. The mentioned proposal has been accepted with a great satisfaction.

It has to be mentioned that during the official opening of the INTERBALTIC'95 Exhibition (on 7.09.1995) sponsored by the Mayor of the City of Gdynia and the Minister of Transport and Maritime Economy - Mr Boguslaw Liberadzki have officially announced that the further construction of the TEM (A1) will be started already in 1995.

Prof. M.Krzyzanowski  
The Chairman of the UBC  
on Transportation

#### Action Plan of the UBC Commission on Transportation (1996-1997)

The present activities of the Commission has been presented in the separate report, therefore there is no need to describe it in more detailed form.

The official statement of the Minister of Transport and the Maritime Economy of Poland at the opening of the INTERBALTIC'95 Exhibition on 7.09.1995 in Gdynia, included the information about the decision of further construction and development of North-South Motorway (TEM A1). Above has brought to the end Commission's efforts resulting in including this project to the national transportation plan.

The report of Mr Bengt Gustafsson, Transport and Communication Director of the Blekinge County (Karlskrona) has presented existing possibilities of the realization of TEM-Scandinavia project in the new economic and political situation of Sweden after joining the European Union.

Mr Yourij Rozkov-Yourievskij, Deputy Head of Foreign Relations Department in Kaliningrad Region has characterized the achievements of development of land-sea transport connections between Baltijsk and Kaliningrad region including other Baltic cities and Mr Hillar Kala from Tallinn has evaluated the possibilities of realization of two important highway systems of Via Baltica and Via Hanseatica.

Having in mind above it might be declared that the further activities and the assistance of the Commission concerning the realization of mentioned sea-land transportation projects will be less active comparing with the past.

The main efforts of the Commission programme for two next years will be concentrated mostly on the following problems:

1. The general analysis of the waterborne transit chains in the Baltic Region;
2. The better adaptation of the Baltic ports to the new demands of the sea-borne trade and shipping;
3. The elaboration of closer links (starting with the Middle and Eastern Baltic Region) of the inland water transportation systems with the Baltic ports;
4. The stimulation of the mutual cooperation between the Baltic cities in the domain of the shipping and shipbuilding institutions and organizations.

Ad. 1

The general analysis of the waterborne transit chains in the Baltic Region.

The mentioned problems has been proposed by our Finish colleagues, therefore we have jointly decided to organized in the summer next year an international conference in Finland devoted to the mentioned questions.

Countries and cities within the Baltic Sea Region are getting constantly more active in external and international Baltic Sea Trade so there is a need for cooperation and combination of know-how and resources of the countries in question of enhancing the traffic and safety.

Waterborne transport is of high importance for the Baltic Sea countries and their connections with other regions inside and outside "Mare Balticum". Substantial parts of all commodity flows are transit traffic using transport corridors through one or more countries on their way to

hinterland. Waterborne transport has to be included in logistical door to door concept within the traffic flows.

Ad. 2

The better adaptation of the Baltic ports to the new demands of the seaborne trade and shipping.

This problem has been raised by our Russian colleagues and was already discussed during 12th UBC Executive Board Meeting, Gdynia, 7-9 September 1995. The proposal of the Deputy President of the UBC and Mayor of the City of Lübeck, Mr Michael Bouteiller to organize the conference on port problems in Lübeck, has been also discussed but the final decision have not been yet formulated.

The problem of the Baltic ports is very important having in mind different categories of ports in our region presenting various types of technology, organization of work and efficiency.

Many of the Baltic ports have concentrated for some years on building of ferry terminals and special ro-ro terminals. The biggest centers of ferry and ro-ro shipping are:

Travemünde, Lübeck, Copenhagen, Helsinki and such Swedish ports as Trelleborg, Helsingborg, Gothenburg, Stockholm and Malmö. The unification of Germany and independence of former Soviet republics have resulted the creation of new ferry traffic centers in Germany (Mukran, Rostock) and in Lithuania (Klaipeda).

Among the container terminals which were built up to now Gothenburg, Helsinki, Gdynia, Rostock, Aarhus and St. Petersburg are the best adopted for handling containers comparing to the other Baltic ports.

Having in mind above the port seminar of the Baltic cities leading to exchange of views on presented methods of operation and organization as well as on technologies used seems to be needed.

Ad.3

The elaboration of closer links of the inland water transportation systems with the Baltic ports.

Inclusion of Russia into the international system of transport river-sea is in the interest of transport development in the region.

Rivers and fishing ports of St.Petersburg and Kaliningrad offer wider possibilities for transportation of goods to the other countries.

Signing of the bilateral inland water transportation agreement between Poland and Russia concerning the establishment of regular shipping link through Vistula Bay to Kaliningrad port is leading to activation of long distance river junction towards the Western Europe.

Realized at present programmes of activation of Odra river connecting vast territory of the hinterland with the Baltic ports might be also included to the Commission activities.

Ad.4

The stimulation of the mutual cooperation between the Baltic cities in the domain of the shipping and shipbuilding institutions and organizations.

The example of the above form of the mentioned activities could be recent proposal of the Lithuanian maritime transport organizations which are going to establish the closer cooperation with the Polish Register of Shipping which could be favourable for the both sides.

The other forms of cooperation in the mentioned area between different cities of the Baltic region could be included to the Commission action plan during the reported period.

Prof. M. Krzyzanowski  
The Chairman of the UBC  
Commission on Transportation

## REPORT AND ACTION PLAN FROM THE UBC COMMISSION ON SPORT

The Commission has been created according to decision of UBC Executive Board in Wilno on 21 st. April, for the request of Gdynia and Karlskrona.

The decision should be confirmed by General Assembly in Arhus to be valid "ex tunc" since 21st April.

The first and only one meeting took place in Gdynia on 1st September.

Mr Zdzislaw URLA (Gdynia) was appointed as Chairman of the. Commission, and Mr Bjorn FRIES (Karlskrona) was appointed as Deputy Chairman.

The following cities have become since the beginning the Members of the Commission (in parenthesis the name of the person being responsible for the matters in the cities)

- Gdynia (Mr Z. Urla)
- Karlskrona (Mr B. Fries)
- Kaliningrad (mr E. Etin)
- Klaipeda (Mr I. Puicius)
- Kotka (Mrs H. Kempas)
- Leba (Mr B. Hokus)
- Riga (Mr R. Parulitis)
- Sankt Petersburg (Mr S. Pasnkov)
- Sopot (Mr B. Pieglowski)
- Szczecin (Mr S. Strakowski )
- Swinoujscie (Mrs H.Steciuk)
- Turku (Mr P. Perko)
- Vilnius (Mr K.Ambrozaitis) and (to be confirmed in Karlskrona):
- Kaunas (Mr R.Juodis), which was applied on 8 th September during UBC Executive Board.

The administration is covered by Gdynia City Hall and phone/fax of the Commission on Sport is (0-48 58) 20 37 21.

The next meeting will take place in Karlskrona in the early days of March 1996.

The detailed Calendar of the Sport Events in 1996 under UBC Flag will be approved there.

The Chairman of UBC Commission Sport  
Zdzislaw Urla

## Action Plan of the Commission on Sport for years 1996 - 1997

In 1996 years for the first time it will have been agreed in Karlskrona the common calendar of many small competitions and events under the flag of UtlC Commision on Sport.

It has been already agreed in Gdynia that it should include all the costs of participation. Costs of meals will be covered by organizers.

Cultural and other events should be included there, if possible.

The youth are focus of the competitions, and participation of two UBC cities is necessary to be included at the aforesaid calendar.

We are interested in creating joints of frendship not only in sport results.

During the year it wi11 be observed what kinds of sport and of which age group is the most popular among the cities.

It will enable the Commission to prepare the programme for 1997, which should include one biggest sporting competition.

More detailed plan of activity on this stage is not possible yet.

The Chairman of UBC Commission on Sport

## Report from the 2 Meeting of the UBC Commission on Sport

During the Third UBC General Conference in Aarhus our Commission on Sport had the working meeting on the 8 December.

During the meeting with participation of Bjorn FRIES we accepted:

- a) Agenda of the Meeting to be hold on the 29thFebruary and 1st March 1996 in Karlskrona,
- b) Proposal of official invitations for the Cities-Member of the Commission, to be sent from Secretariat in Gdynia.

Moreover on the 9 December the City of Kureseare was announced by Mr Jaan Lember to be pleased to become the member of the Commission on Sport.

The City of Liepaja is also supposed to join to the Commission likely in Karlskrona. The official invitations to the aforesaid Cities for the meeting in Karlskrona have already been sent,

Your very thanks,

Zdzislaw Urla

Chairman of the UBC Commission on Sport

## ACTION PLAN FROM THE UBC COMMISSION ON TOURISM

### outline of future activity

#### Introduction

During some time committees within the organization of Union of the Baltic Cities it has been some discussion about tourism. Anders Engstrom, Municipal Commissioner, introduced a proposed coming co-operation in the field of tourism and then made it clear that international contacts and University contacts are very important when further steps are taken towards co-operation. There is a lot to be said about tourism. The most important question in this discussion are "Can Tourism be developed in harmony with the local society and environment in a certain area?" and "Is it tourism that causes all the problems or is it just a matter of bad planning and lack of legislation?". However we cannot neglect the benefits a society can have from tourism. Tourism can educate people, the tourist as well as the local people, it can give valuable experiences by introducing people to other cultures, to other habits and food. Tourism can make them conscious of the environment. But these benefits can only be optimal if tourism is developed in a sustainable way. The local culture and environment should be taken into account and it must be possible to implement the amount of tourist in the area. Ecotourism can not return the invested money within a short period but the benefits will be higher in the long run and not only in the area of economy but also in words of society and environment. The character and influence of tourism differs from area to area and so do the problems which arise when tourism is developed. This new situation represents a challenge and an opportunity for the European Countries around the Baltic Sea.

In the future we can also see problems that must be taking care of such as:

- A) The environment protection;
- B) Support for modernizing the financial system;
- C) Co-operation in the field of economics;
- D) Technical assistance for implementing university studies and so on (EU programmes like PHARE)

Therefore it must be some implementing in larger scale of:

- E) Knowledge of the company organization, management and administration;
- F) Knowledge of marketing and research methods;
- G) Knowledge of the environment of the company;
- H) Knowledge of the leisure products and the market
- I) Problem solving skills.

Anders Engstrom drew up following guide lines for the future;

- J) Create a network for persons/organizations/companies related to tourism in the Baltic area;
- K) Organize tourism seminars/meetings;
- L) Try to investigate: What, Where and When tourism can be developed;
- M) Organize placements/internships for employees within the tourism industry or organizations in a city and the area surrounding the city;
- N) Organize distance education for those employees at a University;
- O) Organize education for those employees up to Diploma at a University;
- P) Organize short vocational distance education for those employees at a University in co-operation with some other type of school during non-peak-season;
- Q) Organize tourism education for people in the cities and the surroundings.

Interested parties can be:

- R) Governments organizations local and (inter) national;
- S) Inhabitants of a tourist area;
- T) Local entrepreneurs;
- U) Pressure groups;
- V) Tourism industry
- W) Tourists



When dealing with development of tourism it is interesting to look at the problems and successes and see if the lesser developed areas learn from the more developed areas. An other interesting question is: "Do the (fully) developed areas learn from their own mistakes and can they change the situation?". Tourism can be an important tool in developing a country or an area and it can support other sectors but, again, this can only be achieved when tourism is planned carefully. The subjects can be:

- 1) The influence of tourism on the local society,
- 2) The influence of tourism on the environment,
- 3) What makes the tourists act and think like they do,
- 4) Marketing manager; promote or de-promote an area, PLC, market segmentation, etc,
- 5) How to make a small business profitable,
- 6) Search for areas which are suitable and how to organize them.

Viola Hagglof  
Tourism Office,

Leif Nilsson  
Kalmar Institute for Tourist Management, Kalmar

Short notes from the discussions during the meeting December 9, in Aarhus, Denmark

§ 1 Every participant introduced herself or himself.

§ 2 The undersigned had a short introduction about tourism and the role of service.

§ 3 The undersigned was elected as chairman and Mrs Viola Hagglof was going to assist him as a secretary.

§ 4 An important question was to create a network among the cities around the Baltic Sea. The decision was that the members around the table agreed to set up and participate in this network.

§ 5 The decision was that the members in this network must include every city which wants to participate. The undersigned will do some investigations to find out the interest among the member cities in UBC as soon as possible.

§ 6 The decision was furthermore that the next meeting will take place in early June 1996. The undersigned will investigate a location for this meeting in order to reduce the costs for the participants.

§ 7 The decision was furthermore that the members at this coming next meeting will discuss following procedure topics.

The role of the cities within the Commission 7.

The organisation of the Commission 7.

§ 8 The decision was at the next meeting the members have to discuss very concrete following topics.

Education at all levels and even some exchange of students/pupils

Development of tourism which means product development

Implementation of the products mentioned above.

Leif A. Nilsson

Kalmar University of College

Box 905

S-391 29 KALMAR

Sweden

Tel. +46 (480) 44 60 00

Fax. +46 (480) 44 64 75

Viola Hagglof

Kalmar Tourist Office

Box 23

S-391 20 KALMAR

Sweden

Tel.+46 (480) 153 50

Fax. +46 (480) 174 53